

**Leadership Capability Grid (LCG)**  
**SCDHSC0328 Contribute to the planning process with individuals**

**Summary**

The leadership capabilities and bullets in this LCG are based on the front line worker leadership capabilities and their themes of indicator from the [Step into Leadership website](#). The assumption within this LCG and level is that you can demonstrate leadership when you:

- work directly with children and young people/adults, families and communities
- contribute to team/collaborative work with colleagues and other professionals
- work with and supervise the work of colleagues
- carry out your roles and responsibilities, illustrating your knowledge of organisational practice and procedures, Scottish Social Services Council (SSSC), Codes of Practice and other legal and organisational requirements within your roles and responsibilities
- display leadership potential for your own managers and other professionals with whom you work

The Performance (P) and Knowledge (K) within the LCG from the National Occupational Standard are there as only as examples of where leadership can be demonstrated. They are not meant to include all possible performance and knowledge that may be used to demonstrate your leadership capability.

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<b>Leadership capabilities</b>	<b>When contributing to the planning process with individuals you can demonstrate leadership capabilities by:</b>
<b>Vision</b>	<p>Providing a vision for those with whom you work and your organisation when you:</p> <ul style="list-style-type: none"> <li>• See how best to make a difference when providing active support (<b>P4,7- 9,10-12,14,16,18,21,25, 28,30-34,38; K1-5,11,16,24-25,35, 38-41</b>)</li> <li>• Communicate and promote ownership of the vision when seeking extra support (<b>P6; K20</b>), working with others (<b>P3,5,15,17,21,25,28,33, 36; K38</b>) and recording and reporting (<b>P27,39</b>)</li> <li>• Promote social service values through active participation and personalisation (<b>P4, 7- 9,10-12,14,16,18,21,25,28,30-34, 38; K 1-5, 11, 13-19; 28, 30</b>), when working others (<b>P3,5,15,17,21 25,28, 33, 36</b>) and when recoding and reporting (<b>P27,39</b>)</li> <li>• See the bigger picture when demonstrating knowledge and practice of organisational, local and national policies and procedures (<b>P19,27,35; K6, 8-9,26-27,32-34,44</b>)</li> </ul>
<b>Self-leadership</b>	<p>Displaying self leadership when you:</p> <ul style="list-style-type: none"> <li>• Demonstrate and adapt leadership when contributing to the planning process with individuals (<b>P1-2,13,18-19 21 25,28,35-38; K23</b>)</li> <li>• Improve own leadership by seeking advice (<b>P6; K20</b>) and self-reflection (<b>K23</b>)</li> <li>• Take intelligent risks when contributing to the planning process with individuals (<b>P8,19,27-28,31-32,35; K37,43</b>)</li> <li>• Demonstrate and promote resilience (<b>P19 22,25,28,30-37; K3,4,19, 30,38-41</b>)</li> <li>• Challenge discrimination and oppression (<b>P19 35; K 1,4,30</b>)</li> </ul>
<b>Motivating and inspiring</b>	<p>Motivating and inspiring others when you:</p> <ul style="list-style-type: none"> <li>• Inspire people by personal example (<b>P9, 11, 14, 18-19, 21, 23, 28, 30-37; K14-20, 38-41</b>)</li> <li>• Recognise and value the contribution of others (<b>P3,5,10-11,15,21,23, 30-38; K 9-10, 20, 38-42</b>)</li> <li>• Support the creation of a learning and performance culture (<b>P12,16,18, 21,23,28,30-32,34 38; K16-20,23; 36,38-41</b>)</li> </ul>
<b>Empowering people</b>	<p>Empowering people when you:</p> <ul style="list-style-type: none"> <li>• Enable leadership at all levels (<b>P2,15,21,23,25,28,30-38; K8-9 ,16-20, 38-41</b>)</li> <li>• Support the creation of a knowledge and management culture (<b>P1, 2, 4, 18-19,21,23,25,28,30-38; K16-20,23,38-41</b>)</li> <li>• Promote professional autonomy (<b>P11 23,28,36-7; K16-20,23-25</b>)</li> <li>• Involve people in development and improvement (<b>P4, 7-9,10,12,15-19, 21,23,25,28,30-38; K16-20,35,38-41</b>)</li> </ul>

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<p><b>Collaborating and influencing</b></p>	<p>Collaborating and influencing when you:</p> <ul style="list-style-type: none"> <li>• Promote partnership working (<b>P</b>3,5,10-11,15,17,21,23,25,28,30-38; <b>K</b>11,14-20,35,38-41)</li> <li>• Influence people (<b>P</b>3-5 7-12,14-19,21,23,25,28,30-38; <b>K</b>11,14-20, 35,38-41)</li> <li>• Understand and value the perspectives of others (<b>P</b>3-12, 14-19,21,23, 25-28,30-39; <b>K</b>8-9,11,14-20,35,38-41)</li> </ul>
<p><b>Creativity and innovation</b></p>	<p>Using creativity and innovations in your work when you:</p> <ul style="list-style-type: none"> <li>• See opportunities to do things differently (<b>P</b>14-16,19,25,27-28,30-39; <b>K</b>3-4,16-20,30,37-41)</li> <li>• Promote creativity and innovation (<b>P</b>28,30-37; <b>K</b>37)</li> <li>• Support and manage change (<b>P</b>16,19, 27-28,30-37; <b>K</b>37)</li> </ul>